



中国路桥工程有限责任公司中西非区域市场开发中心

CHINA ROAD AND BRIDGE CORPORATION
West and Central Africa Regional Market Development Center

Ref: CRBC-WCARO/2023/094

Date: August 12, 2023

**Letter of Report on Existing Results and Further Progress
Achieved by CRBC on the Freetown - Lungi Bridge Project,
Sierra Leone**

Corporate Name: China Road and Bridge Corporation (CRBC)

Tel: +232 759986190 / +232 73523686

To: H.E. Dr. David Moinina Sengeh, Chief Minister

Cc.: H.E. Dr. Denis Sandy, Minister of Works and Public Assets

Cc.: H.E. Mr. Sheku A. Fantamadi Bangura, Minister of Finance

Your Excellency Mr. Chief Minister:

First of all, on behalf of China Road and Bridge Corporation (CRBC) as well as myself, I would like to congratulate you on your position as Chief Minister in the new cabinet, and extend my gratitude to you for your continuous support and help for CRBC. Here, please allow me to briefly introduce CRBC and report on the current results and further progress the company has made since 2011 on the Freetown - Lungi Bridge project.

As one of the first four major Chinese state-owned enterprises to enter the international contracting market, CRBC mainly engages in the contracting, investment, development and operation of road, bridge, port, airport, railway, real estate and industrial parks. With branches and offices established in nearly 60 countries, CRBC has undertaken a large number of iconic projects known globally, such as the Mombasa-Nairobi Railway in Kenya, the Lome Bypass in Togo, the Bata Harbour Improving and Expanding Project in Equatorial Guinea, the Qingdao Bay Bridge in China (with a full length 41.48km), the Peljesac Bridge (which is Croatia's largest infrastructure project since the country gained independence), and the Maputo Bridge in Mozambique (the suspension bridge with the



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largest span on the African continent), to cite just a few.

On April 13, 2011, at the invitation of Sierra Leone's Embassy in China, CRBC began its participation in the promotion and implementation of the Freetown-Lungi Bridge;

On August 7, 2012, the high-level work group sent by our company held with your competent authorities in-depth discussions regarding the project;

On May 23, 2013, CRBC signed a Memorandum of Understanding for the project with the Ministry of Public Works, Housing and Infrastructure of Sierra Leone (please refer to Appendix 1 for details);

On July 22, 2014, the company submitted the Feasibility Study Report of the project to the Ministry of Public Works, Housing and Infrastructure (please refer to Appendix 2 for details);

On July 31, 2014, we received a letter from the Sierra Leone Road Authority confirming that our Feasibility Study Report and technical proposal had been accepted while requesting that we send supplemental materials (please refer to Appendix 3 for details);

On September 9, 2014, the Ministry of Finance issued a letter to the Ministry of Public Works, inviting our company for discussions on the project's economic evaluation and financing (please refer to Appendices 4 and 5 for details);

On May 14, 2015, CRBC received from your Ministry of Public Works a formal letter of reply on the Feasibility Study Report (please refer to Appendix 6 for details);

On February 17, 2019, the leadership of our company met with the senior officials of your government, including the Chief Minister and the Deputy Minister of Finance at the time; together we further discussed the cooperation on the project, and your side expressed the intent to finance the project through the model of resource-for-project swap;

On may 15, 2023, the delegation of your country, while visiting China, invited our company to lead the promotion of the project;

On July 19, 2023, at the invitation of your delegation during their visit to China,



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CRBC sent a work group to Sierra Leone to follow up on the promotion of the project. With the aim of further clarifying our cooperative relationship, we hope to sign a new version of Memorandum of Understanding on the basis of the previous one (please refer to Appendix 7 for details).

All in all, I would like to express again my thanks to Your Excellency for your support and help for CRBC. We hope that under the leadership of His Excellency President Bio and Your Excellency, Sierra Leone will prosper socially, economically and culturally, and the Freetown-Lungi Bridge project will be carried out smoothly.

- Appendices:
1. Memorandum of Understanding
 2. Front Cover of the Feasibility Study Report
 3. Letter of Acceptance of Technical Proposals
 - 4.&5. Letter of Invitation for Discussions on the Financing
 6. Letter of Reply on the Feasibility Study Report
 7. Draft of Memorandum of Understanding (New Version)



Tao Huace
General Manager
Market Development Center in Central and West Africa
China Road and Bridge Corporation



MEMORANDUM OF UNDERSTANDING AND COOPERATION

The Memorandum ordered on the 23rd of May, 2013 at Freetown, Sierra Leone by and between,

Ministry of Public Works, Housing and Infrastructure of the Republic of Sierra Leone New England Ville Freetown, represented herein by its **Minister - Honourable Alimamy P. Koroma** and hereinafter referred to as the Ministry,

-and -

CHINA ROAD AND BRIDGE CORPORATION (CRBC) a state-owned corporation created and organized under the laws of the People's Republic of China, with principal office at Zhonglu Plaza C88 Andingmenwai Dajie, Beijing, China, with a branch office in the Republic of Mali at H71, Cite du Niger, Bamako and represented herein by its General Manager, Mali Office, **MR. WU Biliang**, hereinafter referred to as the "CRBC".

WHEREAS, the Government of the Republic of Sierra Leone seeks to construct a bridge from Freetown to Lungi, a total length of about 10 Km ("The Project"),

WHEREAS, the Ministry considers the above CRBC proposal to be advantageous to the interests of the Sierra Leone Government and has agreed to CRBC's initial proposal to undertake a Feasibility Study (the "Study") of the Project;

NOW THEREFORE, the parties hereto agree as follows:

1. Both parties will discuss and identify the scope and content of the project as soon as possible;
2. According to the 1st article, both sides will determine the work schedule together;
3. The Government of Sierra Leone is responsible for providing the basic information for the research of the project, data and technicians to work alongside the CRBC technical team.
4. CRBC will be responsible of all charges related to conduct the feasibility study.
5. CRBC commits to complete the project with all its heart in accordance with the current technical standards of China and Sierra Leone.
6. The Sierra Leone Government commits to entrust CRBC to the implementation of turnkey project in the form of the Engineering Procurement Construction (EPC) contracting after its approval of the study and the signing an EPC contract with CRBC. CRBC commits to assist the government of Sierra Leone in the sourcing of funding for the project.
7. CRBC will begin the feasibility study within sixty (60) days from the date of signature of this MOU and will be completed in seven (7) months.

8. The government of Sierra Leone will protect the interest of CRBC against other possible parties. In the event that CRBC does not perform, the government of Sierra Leone may consider other options with other interested parties.

CONFIDENTIALITY

Neither Party shall disclose any technical or material information touching and concerning the entire MOU or its implementation, whether for commercial value or not to a third party without the express written consent of the other.

REVISION OF THIS MOU

The revision of the MOU shall be jointly approved by both parties in writing. Any dispute arising from the interpretation and implementation of this MOU shall be resolved through friendly consultation by both parties.

EFFECTIVENESS AND TERMINATION OF THIS MOU

This MOU shall come into effect upon its signing by both parties.

Both parties mutually agree that a substantive agreement with binding effect will be entered into to replace this MOU at a future date.

This agreement is valid until the contract agreement with regard to this project is signed.

Ministry of Works Housing
Infrastructure
MINISTER
HON. ALIMAMY P. KOROMA
Minister
Date: 23/05/2013

Sign: [Signature]
China Road and Bridge Corporation
Date: 23/05/2013



Sign: [Signature]
Witness

Date: 23/05/13

Sign: [Signature]
Witness

Date: 23/05/2013

**FEASIBILITY STUDY FOR THE
BRIDGE BETWEEN FREETOWN
AND LUNGI, SIERRA LEONE**



VOLUME I : REPORT



China Road & Bridge Corporation

July, 2014

CRBC-KJ-D1409-01



SIERRA LEONE ROADS AUTHORITY

P.M.B. 1324
KISSY, FREETOWN
SIERRA LEONE

SLRA/MTCE/04/VOL II

DAY FILE NO. 1460

July 31, 2014

The Senior Director
Strategy and Policy Unit
State House
Freetown

Dear Sir,

FEASIBILITY STUDIES ON FREETOWN TO LUNGI BRIDGE

The Management of the Sierra Leone Roads Authority has met and discussed the Feasibility Report of the Lungi – Freetown Bridge. All technical matters were thoroughly perused and accepted.

However, we would like the Contractor to include the following during the detail engineering studies:

- a) Local Training Component – Training of local professionals for the future maintenance of the bridge.
- b) Construction of Safety Measures etc.

We appreciate the proposal to improve on the connectivity between Freetown and the Lungi International Airport which has its own socio-cultural satisfaction.

The issue of toll charges will be discussed in detail during the operational stages.

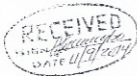
The financial issues shall be discussed/ negotiated and agreed on by the Ministry of Finance and the Financing Agency.

We hope these studies can now move to the next stage with the Ministry of Finance and Economic Development.

Yours faithfully

Abdulai Aziz Kamara
ACTING DIRECTOR GENERAL

Cc: Acting Minister, Ministry of Works Housing & Infrastructure
" Financial Secretary, Ministry of Finance and Economic Development



Rec 12/9/14
Ministry of Finance and
Economic Development
Secretariat Building
George Street
Freetown
SIERRA LEONE

Government of Sierra Leone

9 September, 2014

Ag. Minister of Works, Housing and Infrastructure
New England
Freetown

Copy for
SO - SPU
11/9/2014

Dear Hon. Barrie,

Feasibility Studies for the Construction of Freetown - Lungi Bridge

We write to refer to the feasibility studies and the exchange of correspondences between Sierra Leone Roads Authority (SLRA) and China Road and Bridge Corporation on the latter's proposal for the construction of the Freetown - Lungi Bridge.

We have been advised that the feasibility studies have been reviewed by SLRA and have certified that the technical details contained therein are acceptable. However, we would wish that an economic appraisal of the project be conducted followed by development and discussion of financing terms.

In view of the above, we would wish that your Ministry leads the process by extending an invitation to China Road and Bridge Corporation to commence discussions on the modalities for the economic appraisal and financing terms.

MpFED stands ready to provide all necessary support in taking the process forward.



SIERRA LEONE GOVERNMENT
Ministry of Works, Housing & Infrastructure
New England Ville
Freetown

Ref. No. C/399/1

17th September, 2014

The General Manager
China Road and Bridge Corporation
Mali Office

Dear Sir/Madam,

**FEASIBILITY STUDIES FOR THE CONSTRUCTION OF FREETOWN-LUNGI
BRIDGE**

I am directed to refer to a letter received from the Minister of Finance and Economic Development dated 9th September 2014 in respect of the above and to inform you that we have been advised to conduct an economic appraisal of the project followed by development and discussion of financing terms.

In this vein, I am therefore further directed to invite you and your team to Sierra Leone to commence discussions on the Modalities for the economic appraisal and financing terms.

I am looking forward to your immediate response.

Yours faithfully,


IBRAHIM S. KAMARA
FOR: PERMANENT SECRETARY

Copy: The Minister of Finance and Economic Development
The Ag. Minister of Works, Housing and Infrastructure
The Chief of Staff, State House
The Secretary to the President
The Financial Secretary, Ministry of Finance and Economic Development
The Ag. Director-General, Sierra Leone Roads Authority
The Professional Head, Ministry of Works, Housing and Infrastructure



SIERRA LEONE GOVERNMENT
Ministry of Works, Housing & Infrastructure
New England Ville
Freetown

Ref. No. C/5399/1

14th May, 2015.

The General Manager
China Road and Bridge Cooperation
Mali Office.

Dear Sir,

FEASIBILITY STUDY FOR THE BRIDGE BETWEEN FREETOWN AND LUNGI

I am directed by the Ag. Minister of Works, Housing and Infrastructure to inform you that the Management of the Sierra Leone Roads Authority has met and discussed the Report for the Feasibility Study for the Bridge between Freetown and Lungi, and all technical matters were perused and accepted.

In this vein, I am further directed by the Ag. Minister of Works, Housing and Infrastructure to extend an invitation to you and team for further discussion on the project. Please note that, this invitation does not commit Government to any cost associated with your travel which should be borne by you.

Please be assured of our cooperation at all times.

Yours faithfully,

Ibrahim S. Kamara
For: Permanent Secretary

Copy: Ag. Minister of Works, Housing and Infrastructure
Ag. Director-General, Sierra Leone Roads Authority
The Professional Head, Ministry of Works, Housing and Infrastructure

MEMORANDUM OF UNDERSTANDING

ON

THE FREETOWN - LUNGI BRIDGE PROJECT
AND THE PRIORITY ROAD PROJECTS
IDENTIFIED BY THE GOVERNMENT OF SIERRA
LEONE

BETWEEN



MINISTRY OF WORKS AND PUBLIC ASSETS

AND



CHINA ROAD AND BRIDGE CORPORATION

AUGUST, 2023

This MEMORANDUM OF UNDERSTANDING (hereinafter referred to as the "MOU") applies to **the Freetown - Lungi Bridge Project and the priority road projects identified by the Government of Sierra Leone** (hereinafter referred to as the "Projects"), and is signed between the following parties in Freetown on _____, _____, 2023:

The Ministry of Works and Public Assets, on behalf of the Government of Sierra Leone, located at M.W.P.A. Building, New England Freetown, Sierra Leone, is one party of the MOU and is hereinafter referred to as the "Government".

China Road and Bridge Corporation, registered under the laws of the People's Republic of China with Commercial Registration No.: 100000000039962, located at C88 Zhonglu Plaza, Andingmenwa Avenue, Dongcheng District, Beijing, China, is the other party of the MOU and is hereinafter referred to as "CRBC".

The two parties are collectively referred to as "the Parties".

I. Basis of the MOU

1. Whereas the Government of Sierra Leone intends to promote rapid regional economic growth and achieve regional economic connectivity through the implementation of the Projects;
2. Whereas the initial intent to cooperate on the Projects has been reached between the Government and CRBC during the visit of a high-level delegation of the Government to China in May 2023;
3. Whereas the Feasibility Study Report of the Freetown - Lungi Bridge Project provided by CRBC in 2017 has been considered by the Government.

II. Purpose of the MOU

1. The purpose of this MOU is to establish the cooperation intent and the cooperative relationship between the Government and CRBC on the construction and financing of the Projects;
2. CRBC is willing to cooperate actively with the Government to promote the implementation of the Projects as the lead company and to assist the Government in finding the financing;
3. The Government is willing to invite CRBC to participate in the construction and financing of the Projects and to bring the Freetown - Lungi Bridge Projects under the Government's resource-backed-loan framework;
4. Necessary consultations shall be carried out by the Parties, so as to facilitate the

implementation of the Projects.

III. Scope of Cooperation under the MOU

The cooperation projects referred to in this MOU is the Freetown - Lungi Bridge Project and the priority road projects identified by the Government of Sierra Leone.

IV. Projects Brief

1. The Freetown - Lungi Bridge is located in northern Sierra Leone. The Lungi International Airport sits 15 kilometers north of Freetown, capital of Sierra Leone, and the two sides are separated by sea. The bridge, therefore, will be the most important transport corridor connecting two sides.

2. The priority road projects will be designated by the Government of Sierra Leone.

V. Estimated Amount of the Project

The estimated amount of the Freetown - Lungi Bridge Project is **USD 1.149 billion to 1.5 billion**. The final cost of the Project will be subject to the value of the signed commercial contract.

VI. Responsibilities and Obligations of the Parties

1. In accordance with the promotion plan for the Projects, the Government and CRBC shall maintain active communication and close cooperation on the promotion and implementation of the Projects;

2. Given the capability of CRBC in undertaking large-scale transport infrastructure projects, CRBC shall provide the Projects with technical consulting services of the highest quality.

VII. Confidentiality

1. The Parties agree to cooperate closely with each other on the Projects within the framework of this MOU;

2. The Parties pledge to keep confidential all information exchanged and all documents involved, and pledge not to disclose to any third party the existing as well as future business plans, strategic objectives and cooperation models in respect of the Projects;

3. The disclosure of any business information related to the Projects, should the need for such disclosure arise, must be decided through joint consultations between the Parties; if, for the promotion of the Projects, a third party needs to be involved in the cooperation, the confidential information can be disclosed after mutual agreement for such disclosure is reached between the Parties, while the recipient of such confidential information shall also observe the nondisclosure obligation;

4. The confidentiality period is the same as the validity period of this MOU.

VIII. Effectiveness and Termination

This MOU shall take effect from the date of signing hereof by the Parties;

This MOU shall be terminated in the following circumstances:

1. Where the Parties decide to terminate the MOU;
2. Where the implementation of the MOU is completed;
3. Where the commercial contract of the Projects come into effect.

XII. Language

This MOU is made in quadruplicate in English. Each party shall hold two copies which have equal legal effect.

Signatories:

China Road and Bridge Corporation
General Manager of Central and Western
Africa Market Development Center

Mr. TAO Huace

Ministry of Works and Public Assets
MINISTER

Dr. Denis Sandy